

**Minutes of the Board of Regents,
Uniformed Services University of the Health Sciences**

**Meeting No. 189
October 14, 2014**

The Board of Regents, Uniformed Services University of the Health Sciences met on October 14, 2014, at the Hershey Lodge, 325 University Drive, Room Cocoa 1, Hershey, Pennsylvania. The meeting date and agenda items were published in the Federal Register and each Regent was duly notified prior to the meeting. The Board Executive Secretary, Jeffrey L. Longacre, M.D., was present during the meeting along with the Designated Federal Officer (DFO), Mrs. Jennifer K. Nuetzi James. The meeting was called to order at 2:05 p.m. Members and advisors listed below were in attendance:

Board Members

Ronald R. Blanck, D.O., Chair
Otis W. Brawley, M.D., Member
GEN Ronald H. Griffith, USA (Ret), Member
Michael M.E. Johns, M.D., Member
Kenneth P. Moritsugu, M.D., Member
Charles S. Robb, J.D., Member
Gail R. Wilensky, Ph.D., Member
Warren Lockette, M.D., Representing the Assistant Secretary of Defense for Health Affairs
Charles L. Rice, M.D., President, USU
LTG Patricia D. Horoho, AN, USA, Surgeon General of the U.S. Army
RADM Forrest Faison, MC, USN, Representing the Surgeon General of the U.S. Navy

Advisors to the Board

Arthur L. Kellermann, M.D., M.P.H., Dean, F. Edward Hébert School of Medicine, USU
Marguerite Littleton-Kearney, Ph.D., R.N., Acting Dean, Daniel K. Inouye Graduate School of Nursing, USU
Patrick D. Sculley, D.D.S., M.A., Executive Dean, Postgraduate Dental College, USU
Col L. Andrew Huff, USAF, MC, Director, Armed Forces Radiobiology Research Institute, USU
COL John H. Garr, MC, USA, Commander, Defense Medical Readiness Training Institute
Joshua Girton, J.D., Legal Advisor to the Board of Regents, USU

OPENING COMMENTS

Dr. Blanck expressed his appreciation for the Board participation in the Bushmaster exercise and specifically complimented the integration of the students, faculty, and simulations of the medical, nursing, and dental schools. In his opening comments he noted the newest Board member, Senator Charles Robb. Senator Charles S. Robb was administered the Oath by Dr. Ronald Blanck, Chair, Board of Regents, on Monday, October 13th in Hershey, Pennsylvania. Congratulations were extended to Dr. Moritsugu for his upcoming recognition by the Juvenile Diabetes Research Foundation. The following points were included in Dr. Blanck's remarks:

- The next Board meeting will be February 2-3, 2015, at USU. Future meeting dates were referenced at Tab 5, and Board members were asked to please check their calendars for conflicts

- The August 3-4, 2015, Board meeting will potentially occur in the Tidewater Region of Virginia or another location yet to be determined
- The Liaison Committee for Medical Education (LCME) site visit at the University will be 25-28 October 2015. Dr. Rice noted Dr. Debas' assistance with the accreditation site visit preparation
- Dr. Blanck reviewed the award approval process. Revised University instructions will reflect the advisory capacity of the Board, in which the Board will endorse nominations and recommend that the USU President take the appropriate action. Dr. Blanck noted the information, ideas, thoughts and discussions that are presented by the Board to the USU President make a significant impact
- At the February 2-3, 2015 meeting, the Board will review the Charter, Membership Balance Plan and Bylaws. The documents are being prepared by Ms. Nuetzi James and Dr. Longacre and they will be provided to Board members prior to the February Board meeting so that they can be discussed at the meeting
- Faculty appointment and promotion packet due dates were noted. Dr. Blanck noted two packets will be turned in late and were addressed later in the meeting
- The USU mission, vision and values were noted as Attachment 2
- Dr. Blanck noted that a closed session would occur subsequent to the open session to address personnel actions and active investigations
- Dr. Blanck welcomed Ms. Carol Scheman as a meeting observer, who previously worked at USU and is working on the USU Annual Report

MATTERS OF GENERAL CONSENT

Dr. Blanck presented the matters of general consent listed below.

- The board meeting calendars at Tab 5
- Minutes of the August 5, 2014, meeting at Tab 7. Dr. Blanck recused himself from voting on the August meeting minutes due to his absence at that meeting.
 - It was noted that Dr. Johns would sign the August meeting minutes if they are so approved

Upon motion duly made and seconded, the Board

Vote by voice vote: Approved the matters of general consent as presented.

BOARD ACTIONS

Degree Granting - Graduate Education

Dr. Kellermann presented for certification nine candidates to receive degrees. Six candidates were presented for the Doctor of Philosophy degrees (three candidates in the Emerging and Infectious Diseases Graduate Program, two candidates in the Molecular and Cell Biology Graduate Program and one candidate in the Neuroscience Graduate Program).

Upon motion duly made and seconded, the Board

Vote by voice vote: Concurred with the recommendations as presented by Dr. Kellermann and recommended that the university president confer the degrees as stated upon each of the nine candidates.

Faculty Appointments and Promotions – School of Medicine

Dr. Kellermann presented the recommendations made by the School of Medicine Committee on Appointments, Promotion and Tenure at a meeting held on August 26, 2014. Forty individuals were recommended for faculty appointments or promotion. Dr. Kellermann noted the handout for the promotion of Dr. Eric Schoomaker to the billeted position of professor of Military and Emergency Medicine and Vice Chair of the Department. Dr. Blanck asked if there were any questions on the appointments and promotions. Prompted by a question from the Board, Dr. Rice noted that the title of Distinguished Professor is reserved for a sitting Surgeons General.

Upon motion duly made and seconded, the Board

Vote by voice voted: Concurred with the recommendations as presented by Dr. Kellermann and recommended that the university president implement the actions.

Dr. Blanck noted that the Graduate School of Nursing faculty appointments are at Tab 8. Dr. Blanck yielded to Dr. Littleton-Kearney for her to address the actions of Dr. Taylor and Dr. Hinshaw. Dr. Littleton-Kearney noted the credentials and importance for having Dr. Taylor approved by the Board electronically as well as the Emeritus designation for Dr. Hinshaw. Dr. Blanck noted that both appointments were approved electronically prior to the Board meeting.

Upon motion duly made and seconded, the Board

Vote by voice voted: Concurred with the recommendations as presented by Dr. Littleton-Kearney and recommended that the university president implement the actions.

Faculty Appointments and Promotions – Postgraduate Dental College

Dr. Sculley presented the recommendations made by the Postgraduate Dental College Committee on Appointments, Promotion and Tenure at a meeting held on September 4, 2014. Three individuals were recommended for faculty appointments or promotion.

Upon motion duly made and seconded, the Board

Vote by voice voted: Concurred with the recommendations as presented by Dr. Sculley and recommended that the university president implement the actions.

Awards and Honors

Dr. Kellermann presented the recommendation by the Names and Honors Committee for Dr. Robert Friedman to have the Chair of Pathology named in his honor for his 33 years of service to the University and his contributions to the scientific community. It was noted that the next Chair of Pathology will be a joint appointment at the Walter Reed National Military Medical Center (WRNMMC). Dr. Wilensky asked how often joint appointments are occurring between USU and WRNMMC. Dr. Rice noted that Dr. Ho is the example where he serves as Chair of Radiology at the University and the Chief of Radiology at WRNMMC. Dr. Kellermann noted that the Department of Neurology has been another recent example and Dr. Paul Pasquina of the Department of Preventive Medicine and Rehabilitation has also been asked to take a similar role. Dr. Kellermann noted that this is a big commitment to education. Dr. Blanck noted that when Chair positions become available, nominees are selected based on experience, and not solely on

time in service. Dr. Kellermann noted the Chair positions at the University are open to civilian and military members.

Upon motion duly made and seconded, the Board

Vote by voice vote: Concurred with the recommendation as presented by Dr. Kellermann and recommended that the university president implement the actions.

Dr. Rice presented the recommendation by the Names and Honors Committee for Mr. Stephen Rice to receive the University Medal for his 14 years of service as the Vice President for Finance and Administration. Dr. Rice noted that Mr. Rice is working on the plans for Building F and noted Mr. Rice's extensive relationships within the Department of Defense leadership that have contributed to the University's success.

Upon motion duly made and seconded, the Board

Vote by voice vote: Concurred with the recommendation as presented by Dr. Rice and recommended that the university president implement the actions.

PRESIDENT'S REPORT

Dr. Rice expressed his thanks to the Board for traveling to Hershey and to Senator Robb for joining the Board. The following points were included in Dr. Rice's discussion:

- Dr. Brawley's term is expiring in March and according to the law, he will continue to serve until replaced. Dr. Brawley was thanked for his commitment. Dr. Brawley noted his extensive time on the Board. Dr. Rice noted the absence of a representative for the dental community on the Board. Three potential candidates bios and cv's were noted at tab 23. Dr. Rice deferred to Dr. Sculley for his comments. Dr. Sculley noted that all three candidates are solid and would be great for this position. He noted that Dr. Rouse has served more than 20 years on active duty and went to Howard University where he is now the Dean. He is very active in the American Dental Education Association and is currently the immediate past president. He knows the dental community, has excellent communication skills and a network of other dental educators. Dr. Rice noted that with the Board's concurrence he would pass the names of these three candidates to Dr. Woodson so that they may be vetted through the FACA process. Dr. Moritsugu noted that while he does not know Dr. Rouse, he does know Dr. Evans and Dr. Slavkin. Dr. Moritsugu noted that while he was Deputy Surgeon General, Dr. Evans was the author of the first ever Surgeon General's report on dental and oral health and is an exceptional professional. Dr. Moritsugu noted that Dr. Slavkin was the Director of the National Institute of Dental and Craniofacial Research and the force behind the Surgeon General's report on oral health. Dr. Moritsugu noted that all three are exceptional candidates. Dr. Sculley noted the excitement of fellow deans at the Postgraduate Dental College of having a dental officer on the Board. Dr. Rice noted that while this doesn't need Board approval or concurrence, he would welcome the Boards comments. Dr. Blanck noted that he welcomes comments from the Board and on behalf of the Board he is pleased with the caliber of individuals being considered. Dr. Rice noted that when he contacted all three individuals, they were all enthusiastic.
- Dr. Rice noted that there was a recent student honor code issue and the students at the University have already launched an effort to update the honor code. Dr. Blanck asked to see the honor code at the February Board meeting.

- Dr. Rice noted that the FTE constraints have been an ongoing challenge. With support from Dr. Woodson, there has been a request sent to the Under Secretary of Defense (Personnel and Readiness) to revise the constraints. Secretary Wright provided a waiver. Other changes have been made with the postdoctoral fellows and researchers. Dr. Rice asked the Board to pass its thanks to Dr. Woodson. Dr. Blanck asked if there will be more reliance on uniformed faculty, which is problematic. Dr. Rice noted that the Services are under considerable pressure and the University hasn't conducted a manpower study since the 1990s. With a Henry Jackson Foundation cooperative agreement, the University will bring on three manpower experts. These three experts have substantial manpower experience and relationships with non-medical components of the Services. Dr. Rice is hoping to launch the study in the next couple of weeks with a draft assessment delivered by spring 2015. Dr. Blanck noted the significance of this project and that Dr. Rice will keep the Surgeons General apprised. Dr. Rice noted that he will update the SGs at his quarterly meeting with them.
- Dr. Rice noted the recent collaboration with the National Heart, Lung, and Blood Institute, resulting in \$63 million to initiate and operate the new projects. The first project will be led by Colonel Fran O'Connor (MEM) regarding sickle cell trait in active duty Service members. There will be future opportunities with other Institutes.
- There are new salary schedules for new faculty recruitments. LTG Horoho noted that this can cause problems maintaining talent. Dr. Rice noted that existing faculty have salary compression and this occurs at other universities as well. Dr. Kellermann noted that the job market is tough and there has been some retention allowance available, consequently, few have left. Dr. Rice noted that all of the faculty are on hard money which is not the case at civilian institutions. It was also noted that this is increasingly true of nurses. Dr. Johns noted that at a civilian institute there isn't always salary compression, they can raise the salary of a superstar at their institution. Dr. Rice clarified that he meant it was more of a comparison with state tenure lines. Dr. Blanck noted the low salary of Dr. Rice and that Dr. Woodson is working on that issue. LTG Horoho asked if OPM would be the entity in charge of that issue. Dr. Blanck noted that Dr. Woodson would work with Secretary Wright and a variety of individuals. Dr. Rice noted that there is an impact on other faculty as well.
- Dr. Rice noted the Enlisted to Medical Degree Preparatory Program is in progress with five Army and five Air Force students. He noted that Admirals Faison and Nathan have indicated the Navy would be participating this coming year. There is currently a contract with George Mason University that allows for science preparation. The students already have a baccalaureate degree but are lacking the proper science classes. Many of the students noted their dreams of going to medical school but never thought it possible. Dr. Rice expressed his thanks to the Services. General Griffith asked about the minority enrollment and Dr. Rice noted the variety of diversity metrics and that the University is bound by the Services selection process. It was asked if the Services are aware of the sensitivity and need for the metrics in selection. Dr. Rice noted that the SGs, the personnel chiefs and the Vice Chiefs are keenly interested. LTG Horoho noted that they are aware and there was a short suspense for the current year selection. LTG Horoho noted the line and medical involvement in the selection process and the very strong candidates. She asked out of the ten how many are females and it was noted that there is

one. Dr. Longacre noted that 30-40% of the students are female in the School of Medicine and the Graduate School of Nursing has about 50%.

- Dr. Rice discussed the USU Strategic Framework which was provided as advanced reading material and handout at the meeting. The strategic framework was updated a few years ago and received high marks from the Middle States Commission on Higher Education accreditation site visitors but they pointed out that not all institutes and centers were aligned with the strategic framework. As a result of those comments, Dr. Rice commissioned a task force to 1) review and update the strategic framework, 2) develop a comprehensive annual performance assessment, 3) determine how well the implementation was progressing, and 4) examine the allocation of resources. The task force was co-chaired by Dr. Schoomaker and Dr. Reamy. Over the last four months the task force has worked hard. The strategic framework is a living document for an evolving university. It is a cascade of strategies crafted to include specific interests such as national security strategies, defense strategies and the priorities of the military health care system (MHS). The six pillars laid out by Dr. Woodson were reviewed and at the task force kick-off he laid out the goals for the MHS. The strategic framework represents a balance with a directive that is broad enough to allow constituent organizations the flexibility to shape the strategic framework. The strategic framework is in several parts. The overview contains the mission and vision statement, which is ambitious yet achievable. The second part outlines the values and differentiates the university from other health education institutions. The third part represents the five mission domains. Domains one and two are common in most institutions. Domains three, four and five separate us from other health education institutions and underscore how valuable the University is to the nation. Part four identifies the domain critical tasks and the last part gives guidance to the constituent components of the University. The next step is to operationalize the strategic framework. The Board plays an important role with connections to the national security community. Dr. Blanck requested a progress report at the May 2015 Board meeting regarding the operationalization of the strategic framework. Dr. Rice noted that in January, at the leadership offsite, more strategic framework operationalization discussion will occur. Dr. Sculley noted the process that occurred at the Postgraduate Dental College starting with the values and then the domains. Dr. Littleton-Kearney noted that the strategic framework is similar to a previous document and the GSN is moving toward completion. Dr. Blanck noted this isn't the first version of this document. Dr. Rice also noted that this will not be the last version due to the evolving needs of the Department of Defense. General Griffith noted how the budget process is intricately tied to national security and global health engagements. General Griffith noted that General Brooks in the U.S. Army Pacific is also interested in global health engagements and other commanders are thinking about these requirements. LTG Horoho noted the University mission statement, specifically the readiness of the Uniformed Services, and that the University is preparing Service members and contributing to readiness. LTG Horoho noted the document was well done. Dr. Rice noted that while implicit, readiness could be made explicit in the document.

Dr. Blanck noted the attendance of Board Advisor, Colonel John Garr, Commander of the Defense Medical Readiness Training Institute (DMRTI). Colonel Garr noted the quality of the Bushmaster exercise and the leadership by Lieutenant Colonel Justin Woodson.

ARMED FORCES RADIOBIOLOGY RESEARCH INSTITUTE (AFRRI) REPORT

Col Huff provided a summary of his report at Tab 24.

- The Institute of Medicine (IOM) report was requested in 2012 and the report was released in June 2014. Currently there is no workforce shortage but in the future there will be a shortage. Other findings from the report were highlighted. Colonel Huff noted that he does have a copy of the full report. He noted the advanced age of some equipment that dates back to the 1980s, however, there have been contract challenges and those have been inhibitory in making the AFRRI facilities more accessible. Dr. Rice noted that the IOM noted there is no overarching national strategy on radiobiology and issues. Radiation research goes on in other agencies outside the Department of Defense. Dr. Blanck noted the coordination by BARDA. Col Huff noted that BARDA is very resource intensive and for 2014 too big of a hurdle.
- Facility modernization that is completed, near completion and ongoing was reviewed. Dr. Rice noted that repairs on the CT room are complicated due to a lack of “as built drawings” for security reasons.
- Veterinary sciences staffing updates were provided, to include challenges with military staffing.
- Medical Effects of Ionizing Radiation course was reviewed.
- A review of radiation sciences included:
 - the new, state-of-the-art Small Animal Radiation Research Platform,
 - the Linear Accelerator under commissioning which requires a separate network,
 - a Cobalt update

Dr. Blanck asked if the Board had any questions or comments. He noted the significance of the only DoD-owned nuclear reactor.

BREAK OCCURRED from 3:25pm – 3:40pm

DEAN, F. EDWARD HÉBERT SCHOOL OF MEDICINE (SOM) REPORT

Dr. Kellermann noted his role as chair of the search for the Dean, Graduate School of Nursing and reviewed the current status. There are three high-level candidates that will be interviewed on campus over the next six to eight weeks. Dean Kellermann noted that all three are national names, current Associate Deans and have extensive career records. Dean Kellermann noted that the candidates are Dr. Carol Romano, currently at the University, Phyllis Sharps, at Johns Hopkins, and Barbara Turner from the previous GSN search and currently at Duke. Dean Kellermann noted that the candidates will get a really good look at the campus and the University will get a really good look at the candidates. Dr. Rice noted his appreciation to Dr. Kellermann for the committee progress.

- Dean Kellermann noted that USU is “America’s Medical School” and we are the only one supported by the U.S., expected to work for the U.S. as a national campus (national network of MTFs and a national faculty) and a specific charge to advance national security and the nation’s health security. No other medical school can compare. The SOM is operationalizing this by partnering with Walter Reed and NIH to form the nations academic health center and health care system. Dr. Kellermann noted the collaborative

efforts by BG Clark at Walter Reed, as well as the NIH. Dr. Kellermann noted some of the diversity benchmarks that have been achieved.

- Dr. Kellermann noted that the University is the leadership academy for the MHS and the U.S. public health system. Creating MHS thought leaders is being woven in to the curriculum.
- Faculty development efforts are under way for career development to enhance recruitment and retention.
- Additional efforts are underway for interdisciplinary work with the GSN and PDC.
- Dean Kellermann also noted that the University can be the one-stop shop for issues facing the MHS and PHS, therefore the DoD doesn't have to endure high-priced overhead for expertise in so many areas. Additional research efforts are also being used by the University Centers which are enhancing the MHS.
- Admissions updates were reviewed as well as interdisciplinary efforts.
- Integrity efforts and respect for individuals and the institution are also being integrated into the curriculum.
- Dr. Kellermann noted the \$100 million in reprogrammed Defense Health Program funds that will be received for School of Medicine projects, thanks to the strong support from Dr. Woodson and his staff.
- Dr. Kellermann noted the strong graduate education program, which is not well known, and its importance to accreditation. Dr. Kellermann noted the graduate education research as some of the top in the nation. He also noted urgent challenges with the endowment that supports this program and at a future meeting we will warrant discussion.

LTG Horoho asked about the affiliation and partnership with Walter Reed. Dr. Kellermann noted the significant relationship with University faculty and students attending and working intricately together with the staff at Walter Reed. Dr. Kellermann noted that simulation is also a unified effort. LTG Horoho noted that the School is partnering with the military in the creation of thought leaders. Dr. Kellermann clarified that the School of Medicine wants to provide the leaders that are making a career commitment to the profession.

Dr. Moritsugu noted that there are 140 allopathic schools plus 30 osteopathic schools, making the School of Medicine's distinction as "America's Medical School" even greater. Dr. Kellermann noted that a school in the western United States is calling itself the "USU of the West".

- Dr. Kellermann noted that the LCME visit is coming in 2015 and the team working toward this visit is being led by Dr. Gilliland. Dr. Kellermann noted the Baylor challenges with their recent LCME visit. Dr. Johns asked about the clinical care linkages. Dr. Rice noted that we aren't explicitly funded to perform clinical care outside of our family health clinic, whereas the MTF's are, therefore the University is in a supporting role. Dr. Kellermann noted the need for a reciprocal partnership to meet all of the MHS missions. Dr. Johns asked about the competitive nature of the health systems and how there is the potential for an integrated health system. Dr. Rice noted that for the February meeting we will have General Clark come and discuss his initiatives to recapture patients from the civilian choices. Dr. Kellermann noted that there are

opportunities and we have to be efficient and responsive. RADM Faison asked if there was data on the specialties that are being chosen by graduates. Specifically because there could be an impact with force reduction. Dr. Kellermann noted that Family Medicine is very strong and ranks in the top three to four in the nation. Dr. Kellermann also noted Internal Medicine and Obstetrics / Gynecology as strong. Dr. Rice noted that role models play a large role in specialty selection and we have great role models. A second point was raised related to the financial impact of specialty. A student example noting the reason for choosing a specialty was discussed.

- Dr. Rice also noted the LCME visit is scheduled for the time when there could be sequestration impacts. Dr. Kellermann is currently exploring options for the LCME site visit dates. LTG Horoho noted that the potential impact of sequestration is tied to readiness and the Services are happy to raise the issue. Dr. Johns noted the potential impacts if LCME visited during sequestration. General Griffith noted that with sequestration there would be far reaching impacts. He noted his observations of the Bushmaster exercise and the tremendous effort put in by students and leaders. He also noted the formal after action review process and the benefits to the exercise. Dr. Kellermann noted the extensive review process that occurs for several weeks at the conclusion of the exercise. Dr. Moritsugu noted that there could be a tremendous benefit to reviewing these after actions with the combat forces.
- Senator Robb noted his observations regarding the University and increasing the visibility of the institution. Dr. Rice discussed some history and legal requirements for the University and the name of the University. Dr. Blanck noted that consideration for the school's name is a possibility. Ms. Carol Scheman was asked about the history of the logo of the school and the evolution of the institution over time.
- Dr. Blanck noted that the Graduate Education program report is at Tab 26. Dr. Kellermann reiterated the endowment challenges and Dr. Blanck concurred that a significant discussion will occur at the next meeting.

DEAN, DANIEL K. INOUE GRADUATE SCHOOL OF NURSING REPORT

Dr. Littleton-Kearney presented the Daniel K. Inouye Graduate School of Nursing (GSN) report. She noted that the Nurse Anesthesia program is fifth in the country and the GSN is ranked 125 out of over 400 nursing schools in the country. Dr. Littleton-Kearney reviewed the following items in her report:

- Discussions recently occurred with the (South) Korea Armed Forces Nursing Academy (KAFNA) and there is a Memorandum of Understanding in progress.
- An Interagency agreement has been signed by HRSA
- Interprofessional educational efforts are under way with Dr. Ann Burgess and the School of Medicine.
- A formal request was received from the Service Nurse Corps Chiefs to open a School of Midwifery. Challenges to overcome in consideration of starting this new program include extensive preliminary preparations and it is a labor-intensive program. Eight to ten students per year would be needed to keep the program operational. The GSN is excited to consider this program and this would be an asset to readiness. Sustainability and start-up costs would need to be considered.

- GSN faculty news includes new faculty Dr. Taylor, Dr. Elizabeth Colston has expressed interest (starting in January), CDR Couture, Maj Kittleson and on December 1st Col DeJong will join the faculty.
- Departing faculty were noted.
- Dr. Littleton-Kearney identified two PhD students that received awards for their dissertations, CDR Goforth for his research on heat stress and an Army student for her work in phototherapy.

EXECUTIVE DEAN, POSTGRADUATE DENTAL COLLEGE REPORT

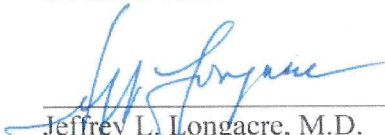
Dr. Sculley provided a report covering his positions as Executive Dean of the Postgraduate Dental College (PDC) and Senior Vice President of the Southern Region. Dr. Sculley reviewed the following items in his report:

- An update on the Medical Education and Training Campus (METC) was provided. There is a request to have four baccalaureate programs. A near final draft of the report has been completed.
- The GSN research presentation in collaboration with the PDC was well received and more iterations are planned.
- Dr. Rice recently visited the University's Southern Office.
- A Memorandum of Agreement (MOA) between the Army Medical Department and USU has been signed.
- The Military Training Network (MTN) has been completing their site visit requirements.
- The Tri-Service Center for Oral Health Studies was reviewing dental emergencies and the impact on military readiness.
- A recent update on the SAUSHEC request to affiliate with USU notes that a current MOA and bylaws are being reviewed and signed.

ADJOURNMENT

There being no further business on the agenda, Dr. Blanck asked if there was any further information to be brought forward, then adjourned the open portion of the meeting at 4:40 p.m.

SUBMITTED:


 Jeffrey L. Longacre, M.D.
 Executive Secretary, Board of Regents

APPROVED:


 Ronald R. Blanck, D.O.
 Chair, Board of Regents

Prepared by: Jennifer Nuetzi James, Designated Federal Officer